

From: Roger Gough, Cabinet Member for Children, Young People and Education
Matt Dunkley, Corporate Director of Children, Young People and Education

To: Children's, Young People and Education Cabinet Committee – 7 May 2019

Decision No: N/A

Subject: Development of a new CYPE Directorate Scorecard

Classification: Unrestricted

Key Decision: N/A

Past Pathway of Paper: None

Future Pathway of Paper: N/A

Electoral Division: All

Summary: Following the formation of the Children, Young People and Education directorate, an interim directorate scorecard was produced to provide indicators across Education, Early Help and Preventative Services and Children's Social Work Services. However, it was recognised that further development was required to produce a scorecard that met the needs of the CYPE cabinet committee.

Recommendation(s): The Children's, Young People and Education (CYPE) Cabinet Committee is asked to acknowledge this report and move forward using the newly formatted CYPE directorate scorecard to support their scrutiny and challenge of CYPE performance.

1. Development

- 1.1. Work has been taking place to develop a new directorate scorecard to cover performance across the whole of CYPE, including indicators appropriate to the new Integrated Children's Service. A Members Data Task and Finish Group met in December 2018 to discuss ideas and opportunities for development, and key principles were agreed.
- 1.2. Work then took place to develop a draft scorecard which was discussed at the next meeting of the Task and Finish Group, which took place on 18 March 2019. That meeting finalised and agreed the requirements and agreed that the new CYPE scorecard would be produced in this new format for CYPE Cabinet Committee, starting from 7th May 2019 meeting.
- 1.3. We have developed a new format and style for the CYPE directorate scorecard, building on the principles agreed in December's meeting, adding activity,

volume data and trends, and including national and local benchmarks wherever possible. District data will also be provided, to enable further drill-down, and the commentary will be embedded within the scorecard itself, to make the read-across from data to commentary simpler.

- 1.4. We will also be collating a set of indicator definitions used across our wider set of service scorecards, as a 'directory of measures', along with links to those scorecards, to bring more clarity to the full range of indicators reported upon across CYPE, with the directorate scorecard providing the top-level view of performance.

2. Reporting

- 2.1. As the commentary will be embedded within the directorate scorecard a separate written report will no longer be produced. This was agreed by Members of the Task and Finish Group.
- 2.2. It should be noted that the inclusion of the district data creates a lengthy document. Therefore, two versions have been produced: a full version; and a cut-down version, with county level data and commentary, suitable for printing in A3, to aid readability, as there are indicators, trends and formats, these can be challenging to read in A4.

3. Background Documents

Appendix 1 – Children, Young People and Education Directorate Scorecard (full version)

Appendix 2 - Children, Young People and Education Directorate Scorecard (summarised version)

Recommendation(s): The Children's, Young People and Education (CYPE) Cabinet Committee is asked to acknowledge this report and move forward using the newly formatted CYPE directorate scorecard to support their scrutiny and challenge of CYPE performance.

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